PLATTE COUNTY HOSPITAL DISTRICT
LONG-TERM CARE PUBLIC PARTICIPATION PLAN

OCTOBER 2010

Prepared by: Community Builders, Inc. Douglas, Wyoming
Platte County Hospital District
Long-Term Care Public Participation Plan

Why is Public Participation Important?

A good listening process is critical, as it will lead to a more accurate description and understanding of local needs, the proposed long-term care project and its potential partners. Support can only come from people and organizations that are involved because they understand the importance of the project and their relationship to it. Effective public engagement is always important, but it also is becoming a legal requirement to secure resources. For example, The Wyoming Business Council now requires community and economic development grant applicants to "inform and educate the public and business community to the greatest extent possible about the proposed economic development project utilizing a variety of techniques and media."

What Makes a Successful Participation Plan?

- **Results-focused** - The plan process needs to stick to a schedule. The end goal should always be kept front and center.
- **Informative** - the process should help educate people about choices and implications, building on an understanding of the project.
- **Transparent** - the process needs to be open and accessible to the public so that people can safely express themselves and see how their ideas are integrated.
• **Engaging for people** - the process needs to be interactive and interesting
• **Find the Champions** - It is vital to identify the champions in the community who are trusted to carry the vision. This group includes those with influence, interest, intelligence or who are impacted in some way by the issue.
Platte County Long-Term Care
Public Participation Action Plan

What is the Project?

To help evaluate current and projected senior housing needs in the community, Platte County Hospital District received a grant from the Wyoming Business Council to conduct an operational and financial feasibility study for long-term care in Platte County. Part of the feasibility study process will be to complete an analysis of projected long-term care needs, market demand, growth potential and competition in Platte County. The consultants will also evaluate the existing Nursing Home in terms of needed repairs, additional space and whether it can continue to accommodate local needs or whether a new facility would be a more efficient and cost-effective approach.

Who are the Stakeholders?

1) Elected and appointed officials
   a. County Commissioners - Dan Kirkbride
   b. Town Councils -
      i. Wheatland - Dean Hensel, Mayor
      ii. Guernsey - Mike Pettigrew, Mayor
      iii. Glendo - Susan Juschka, Mayor
      iv. Chugwater - Carol Ash, Maor
      v. Hartville - Darrell Offe, Mayor
   c. Hospital District Board - -- John Bunker, Chairman
   d. State Elected Officials - Senator Jim Anderson

2) Community Groups/Boards

Platte County Long-Term Care Public Participation Plan

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a. Platte County Nursing Home - Nancy Glaubke, Administrator; Brian Whitman, Environmental Director; Marjorie Marlatt, Resident Council; Dr. Lauri Palmer, Medical Director; Lana Shepard, RN - MDS Coordinator  
b. Platte County Hospital - Eric McVicker, Administrator; Bobbie Lockman, Nursing Home Family Council  
c. Services for Seniors - Angie Koenig  
d. Platte County Public Health - Kathy McGuire  
e. Platte County Housing Authority - Deanna Brandt  
f. Wyoming Senior Citizens, Inc. - Jeannie Mitchell, Assistant Ombudsman  
g. Home Health Care - Mary Irelan  
h. Forget Me Not Adult Day Care - Marge Scholten  
i. North Platte Physical Therapy - Saundra Ledkins  
j. Private Senior Housing facilities (Country Club Living, Irvine Home, Skyview Villa (Guernsey), Glendo Sr. Housing, etc.)  
k. Community Center Promoters - Cathy Hellbaum, Molly Wilhelm  
l. United Church of Christ - Rev. Jane Willis

3) Staff  
a. Platte County Hospital District - Candy Wright  
b. Town or County Planning staff - Dennis Becker  
c. Platte County Economic Development - Dan Brecht  
d. High Plains Economic Development - Anja Bendel

4) Consultants/Outside Entities  
a. Community Builders, Inc. (CBI) - Joe Coyne, Bobbe Fitzhugh  
b. State Department of Health Licensing Board  
c. Department of Family Services
How do we get the necessary individuals and entities involved?

It is important to get citizens and stakeholders together in the same room to create relationship. Goals in this process will include education, fact-finding, identifying alternatives, obtaining buy-in and identifying community champions.

An Advisory Committee will provide ongoing advice and feedback throughout the planning process. This committee should include representatives of the elected and appointed officials as well as key stakeholders in providing long-term care in the community. Initial meetings with key officials and stakeholders can address project issues and clarify project priorities.

1) The Consultants will survey these groups to address these key questions:
   a. Does the existing Platte County Nursing Home adequately address long-term care needs in the community?
   b. If the existing facility is not adequate, what improvements or modifications would the community like to see?
   c. Is there a need for other types of long-term care in the community, such as independent living, assisted living or memory care units?
   d. What is the sense of general community support for the nursing home and needed improvements?
   e. What is the best way to get seniors’ input and perspective?

2) Schedule and hold meetings at key decision points. The consultants would like to meet with this committee at least three times during the project schedule. The first meeting will provide an overview of long-term care alternatives, obtain the community perspective and answer key questions. Other meetings could fall around Project Tasks as follows:
   a. Presentation of identified alternatives
   b. Presentation of Preliminary Feasibility Study
   c. Presentation of Preliminary Architectural/Engineering Report
d. Discussion on potential funding sources

3) Advertise results of meetings to get feedback from the public. Advisory committee members will play a key role in acting as a sounding board and feedback loop for their respective constituencies and clients.

4) Develop alternatives. The Advisory Committee will assist with development of long-term care options, needs and preferred approach to utilization of existing nursing home facility.

5) Present to public. Results of Advisory Committee recommendations will be presented to the public in a variety of ways.

What are the proposed public outreach methods?

1) Advertise to the community

   a. Written survey for targeted populations -

      i. Advisory Committee Survey - hard copy and mailing to those not present

      ii. Community Survey - distributed to advisory committee to hand out; also available on web - Survey Monkey -

      http://www.surveymonkey.com/s/TQ2DCGR

   b. Email notification, postcards, existing websites

      i. Chamber of Commerce

      ii. Town of Wheatland

      iii. Platte County
c. Brochures, flyers at locations that provide care and services to seniors as well as the general public

d. Newspaper articles, newsletters, websites, radio station
   i. Platte County Record Times
   ii. Radio station - KCEW and KYCN (Kent Smith)

2) Hold community meetings to share thoughts, ideas and concerns about the project and to provide new information to strengthen it.
   a. Public Forums - community meeting to present alternatives, survey results
   b. Service Clubs (Kiwanas, Lions)
   c. Churches
   d. Chamber of Commerce
   e. Country Club
   f. Platte County Extension

3) Conduct at least one legally advertised public hearing. This assures that plan is acceptable to the public and meets legal requirements of potential funding entities.

Schedule

All project tasks are scheduled to be completed by December 30, 2010.

Appendix

- Mailing List - Platte County Long-Term Care Advisory Committee
- Letter inviting stakeholders to Advisory Group Meeting - 8/30/2010
- Advisory Committee Agenda and Minutes - 9/8/2010
- Survey letter - 9/9/2010
- Press Release - 9/17/2010
- February 8, 2011 Advisory Committee Meeting Invitation
- March 29, 2011 PCHD Special Meeting Minutes
- Sample Survey - Advisory Committee
- Sample Community Survey
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Platte County Home Care
Mary Irelan
814 8th Street
Wheatland, WY 82201

Frank Peasley
119 South 3rd Street
Douglas, WY 82633

Platte County Commissioner
Tim Millikin
1000 Glendo Park Road
Glendo, WY 82213

Forget Me Not Adult Day Care
Marge Scholten
503 11th Street
Wheatland, WY 82201

Jim Anderson
92 Running Dutchman
Glenrock, WY 82637

Platte County Commissioner
Terry Stevenson
1100 21st Street
Wheatland, WY 82201

Irvine Home
Don Gudahl
104 14th Street
Wheatland, WY 82201

Mayor Dean Hensel
Town of Wheatland
84 12th Street
Wheatland, WY 82201

Hospital District Board
Platte County Hospital District letterhead
August 30, 2010

Addressee -

We need your help! As a key stakeholder and/or provider of senior housing or services in Platte County, your input and insight is needed to help evaluate current and projected senior housing and other long-term care needs in the community. You are invited to be part of an advisory group scheduled to discuss this topic on Wednesday, September 8th from 9:30 a.m. to 11:00 a.m. The group will meet in the Activities Room at Platte County Nursing Home.

As you may be aware, the Platte County Hospital District recently received a grant from the Wyoming Business Council to conduct an operational and financial feasibility study for long-term care in Platte County. Part of the feasibility study process will be to complete an analysis of projected long-term care needs, market demand, growth potential and current services in Platte County. We have retained Community Builders Inc. (a Wyoming-based consulting firm) to prepare this study. The consultants will evaluate the existing Nursing Home in terms of needed repairs, additional space and whether it can continue to accommodate local needs or whether a new facility would be a more efficient and cost-effective approach.

Community engagement is a critical step in this process. Our consultants need assistance evaluating how the citizens of Platte County view long-term care needs. Can we count on you to spend a couple of hours with other community stakeholders to help our senior citizens?

Some of the questions that we may cover include:

1. Does the existing Platte County Nursing Home adequately address long-term care needs in the community?
2. If the existing facility is not adequate, what improvements or modifications would you like to see? (Examples: Remodel of existing facility, kitchen services, greater privacy options for residents, better accessibility to needed ancillary services (outpatient services, skilled nursing designation, etc.)
3. Is there a need for other types of long-term care in the community, such as independent living, assisted living or memory care units? Are you aware of residents of our community who have either had to relocate to find suitable long-term care housing?
4. What is your sense of the general level of community support for the nursing home and needed improvements?
5. What is the best way (public meetings, written surveys, etc.) to get seniors’ input and perspective?

Please RSVP to 307-322-3977 or wright@wyomingwireless.com. We look forward to having you join us on September 8th!

Sincerely,
Advisory Committee Agenda - 9/8/2010

Advisory Committee Meeting Agenda
Platte County Hospital District
Long-Term Care Plan

September 8, 2010
9:30 a.m.
Platte County Nursing Home Activities Room

1) Introductions

2) Background Information
   a) Grant – need, market demand, growth potential and competition for long-term care
      housing; existing nursing home evaluation
   b) Basics of Long-Term Care - range of options

3) Public Participation Plan overview

4) Advisory Committee formation
   a) Confirm commitment
   b) Identify who's missing
   c) Set Public Forum date(s)

5) Survey of stakeholders on existing long-term care housing needs in community

6) Set next meeting date
Advisory Committee Meeting Notes
Platte County Hospital District
Long-Term Care Plan

September 8, 2010
9:30 a.m.
Platte County Nursing Home Activities Room

1. Introductions
   Those present included:
   Brian Whitman      PCMNH Environmental Director
   Dean Hensel       PCMNH; Mayor of Wheatland
   Jeannie Mitchell  WSCI - Regional LT Ombudsman
   Dan Kirkbride     Platte County Commissioner
   Eric McVicker     PCMH - Administrator
   Kathy McGuire     Public Health Nurse
   Bobbie Lockman    PCMH - Family Council
   Angie Koenig      Services for Seniors, Inc.
   Candy Wright      Platte County Hospital District/Platte County
   Lana Shepard      MDS Coordinator PCMNH
   Dan Brecht        Platte County Economic Development
   Marjorie Marlatt  President, Resident Council at PCMNH
   Nancy Glaubke     PCMNH - Administrator
   Dr. Lauri Palmer  NH Medical Director
   Joe Coyne         Community Builders, Inc.
   Bobbe Fitzhugh    Community Builders, Inc.

2. Background Information
   - Bobbe Fitzhugh with CBI reviewed a Power Point explaining the CDBG grant that
     Platte County Hospital District had received to evaluate the need, market demand,
     growth potential and competition for long-term care housing; existing nursing
     home evaluation and fund-raising assessment
   - Basics of Long-Term Care - a review of ADLs and IADLs and the various types and
     levels of long-term care options available
   - Discussion of Boarding Home and Assisted Living Facility (ALF) definitions
   - Basic information about trends in ALF nationwide and in Wyoming
   - Nursing Care Facility overview - Skilled Nursing Facility and Nursing Facility
     licensing requirements
   - Architectural and Engineering report that will address deficiencies of the current
     facility

3. Public Participation Plan overview
• Fitzhugh reviewed the Draft Public Participation Plan and input was obtained from the group on other ways to reach the public.
• Need to include radio coverage, service clubs, Chamber of Commerce, Thrivent Lutherans

4. Advisory Committee formation
   a) Confirm commitment
   b) Identify who's missing
      • Commissioner Kirkbride suggested that the group working on the Community Center be included so the two projects were not perceived as competing for the same funding sources - Cathy Helbaum is a contact person for that. Molly Wilhelm from Parks and Recreation should be added as well. Apparently this group is doing a feasibility study and perhaps our group could review the results of that study. Bobbe will contact Cathy Helbaum.
      • Other groups to be surveyed or added to the advisory group include:
        • DFS
        • Chugwater and Hartville
        • Skyview Villa - Guernsey
        • Glendo Senior Housing
        • Platte County Housing is the facility used by the Senior Center - should have a Board member on the committee
        • United Church of Christ
   c) Set Public Forum date(s)
      • It was decided to hold off on the public forum until the issues surrounding the Services for Seniors building purchase resolve themselves.

5. Survey of stakeholders on existing long-term care housing needs in community
   • Coyne reviewed the draft citizen advisory survey and community survey documents. A "transportation" service should be added to services currently available.

6. Set next meeting date
   • The next meeting of the Advisory Group will be Thursday, October 21st at 9:30 a.m. in the North Conference Room of the Nursing Home.
Advisory Committee letter -

On September 8th, a group of interested community members we have dubbed the "Platte County Long-Term Care Advisory Committee" met at the Platte County Nursing Home to discuss long-term care housing needs in the community. We understand that some of you were unable to attend this meeting. We do hope that you will be able to attend the next meeting of this group which is scheduled for Thursday, October 21st at 9:30 a.m. in the North Conference Room of the Hospital/Nursing Home facility. More information will follow as the date approaches.

At the September 8th meeting, a survey was handed out to those in attendance by the project consultants. The attached "Advisory Committee Survey" will assist us in evaluating how providers view long-term care needs in our community. Compilation of this information is a critical step in the completion of a feasibility study to determine if the existing Platte County Nursing Home adequately addresses long-term care needs in the community, what improvements or modifications are desired and if other types of long-term care in the community are needed (assisted living, memory care, etc.).

A separate survey is also included - "Community Survey." Please make copies of this survey and distribute to your clients, constituents, employees, friends and neighbors. We want to hear from as many people in the community as possible. The survey will also be available very soon on the County? or Hospital? website <website address> for those who wish to complete it on-line.

Please contact me at 307-322-3977 or wright@wyomingwireless.com if you have any questions or need additional information. Please complete this survey and return to me by Thursday, September 30th.

Sincerely,

Candy Wright
Project Coordinator
NEWS RELEASE

******FOR IMMEDIATE RELEASE******

Contacts:
Candy Wright, telephone: 307-322-3977

PLATTE COUNTY LONG-TERM CARE PLAN

WHEATLAND, Wyo. – Does Platte County needs a new nursing home? Are there other types of long term housing care in the community, such as assisted living or memory care units, that would improve our ability to meet the needs of an aging population?

These were just two of the questions posed to the newly formed Platte County Long-Term Care Advisory Committee at a kick-off meeting on September 8th.

The Platte County Hospital District recently received a grant from the Wyoming Business Council to conduct an operational and financial feasibility study for long-term care in Platte County. Part of the feasibility study process will be to complete an analysis of projected long-term care needs, market demand, growth potential and current services in Platte County.

"We have retained Community Builders, Inc., a Wyoming consulting firm, to prepare this study," said Platte County Hospital District Coordinator Candy Wright. "The consultants will evaluate the existing Nursing Home in terms of needed repairs, additional space and whether it can continue to accommodate local needs or whether a new facility would be a more efficient and cost-effective approach."

At the September 8th meeting, an Advisory Committee Survey was completed by attendees to assist in evaluating how senior service providers view long-term care needs in the community.

"This information is a critical step in the completion of the feasibility study to determine if the existing Platte County Nursing Home adequately addresses long-term care in Platte County," facilitator Bobbe Fitzhugh with Community Builders stated. "We need to determine what improvements or modifications are needed or desired. We will examine a variety of long-term care options to traditional nursing home facilities such as assisted living and memory care," she said.
"A key part of the planning process is to engage the public," Fitzhugh stressed. "A separate Community Survey is being circulated throughout the community to get the public's input."

Residents are encouraged to complete the survey online at [http://www.surveymonkey.com/s/TQ2DCGR](http://www.surveymonkey.com/s/TQ2DCGR) or may obtain a copy by calling Candy Wright at 322-3977. Survey links will also be available on the Platte County, Platte County Hospital and Town of Wheatland websites. Residents are asked to complete surveys by September 30th.

The Advisory Committee will hold its next meeting on Thursday, October 21st at 9:30 a.m. in the North Conference Room of the Platte County Hospital/Nursing Home facility. Interested persons are encouraged to attend.
January 24, 2011

Dear Platte County Long-Term Care Advisory Committee member:

Our sub-consultant Nelson Architects, LLC has completed the Preliminary Architectural and Engineering Report for the Platte County Memorial Nursing Home. We would like to meet with the Advisory Committee on Tuesday, February 8th at 10:00 a.m. at the Coleman Building Conference Room (718 9th Street) to review the report before we present it to the Platte County Hospital District later that day. Please plan to attend this meeting if possible.

The intent of the architectural/engineering work is to review and evaluate the condition and functionality of the current nursing home and to provide options for long-term care in Platte County. Several options are under consideration, including:

- Remodel existing nursing home facility to correct deficiencies
- Existing site phased construction - new nursing home with remodel of existing facility into assisted living facility
- Existing site phased construction - new nursing home with demolition of existing facility and construction of new assisted living facility
- New site - new nursing home and assisted living facility
- New site - new nursing home facility only

We will be providing an overview of the various alternatives and their estimated costs. It is hoped that the Advisory Committee will be able to provide a recommendation to the Platte County Hospital District upon completion of this meeting. The next step will be the completion of the final architectural report that will include the existing facility analysis, refined square footage needs and projected project costs and funding alternatives.

Please RSVP to Bobbe@consultCBI.com or to Candy Wright at 322-3977 or wright@wyomingwireless.com.

Sincerely,

Bobbe Fitzhugh
Consultant
Vice Chairman Chuck Frederick called the board meeting to order at 1:02 p.m. Present at the meeting were Chuck Frederick, Crystal Gamblin, Lori Modesitt, Rick Bowen, Alden Prosser, Jerry Orr, Nancy Glaubke, Ron Ross, Laura Pavick, Brian Wittman, Debbie Becker, Bobbe Fitzhugh, Joe Coyne, Colleen Nelson, Billie Bromley and Candy Wright.

BUSINESS BEFORE THE BOARD

Platte County Long-Term Care Study: Bobbe Fitzhugh and Joe Coyne from Community Builders, Inc. along with Colleen Nelson, architect with Nelson Architects, LLC presented the Preliminary Facility Evaluation Report on the Platte County Memorial Nursing Home. Earlier in the day they had met with the Advisory Committee where 22 members of the Platte County community attended and gave their input and recommendations for the Hospital District Board to consider.

Colleen Nelson presented the architect study on the current nursing home covering inside and outside problems on the building. Community Builders discussed with the board five options along with a general discussion on the Green House Model.

After a lengthy discussion on the options and potential funding options the Board requested Community Builders and Colleen Nelson to work on a business plan for option four which is to build a new nursing home and assisted living on a new site. Board has requested the plan include options for phasing the project. Phase one would be building a nursing home on a new site and phase two would build an assisted living on the same campus as the nursing home at a later date.

The Board thanked Joe, Bobbe and Colleen for their hard work and look forward to seeing the business plan.

Alden Prosser moved, seconded by Rick Bowen to adjourn at 3:30 p.m. Motion carried.

Approved as: read / corrected: April 26, 2011

John Bunker, Chairman

Crystal Gamblin, Secretary
Platte County Long-Term Care Planning Advisory Committee Survey

The Platte County Hospital District is consulting with Community Builders, Inc. to help them prepare a plan that meets the region's long-term care needs (primarily senior housing alternatives). The Wyoming Business Council is funding the development of this plan, using Community Development Block Grant (CDBG) funds. Please help make the plan as effective as possible by completing this survey. Thank you!

1. What services does your company/agency currently provide? (Check all that apply)
   - □ Meals
   - □ Home Health Care
   - □ Public Health Services
   - □ Independent Living
   - □ Boarding Home
   - □ Assisted Living Facility
   - □ Nursing Home
   - □ Physical or Rehabilitative Therapy
   - □ Mental Health Services
   - □ Adult Day Care
   - □ Other: ______________________________

2. Is your company/agency licensed by the State of Wyoming to provide services?
   - □ Yes: Licensed for ______________________________
   - □ No

3. Do you know of anyone who has moved away from the community to receive long-term care services?
   - □ Yes: They moved to:
     - □ Nursing Home
     - □ Alzheimer Care facility
     - □ Assisted Living Facility
     - □ Other: __________________
   - □ No

   They moved for the following reasons:
   - □ Service not available in Platte County
   - □ To be closer to family
   - □ Affordability
   - □ Quality of facility (amenities, privacy, support services, etc.)
   - □ Other: ______________________________

4. Is there a need for additional long-term care services in the community?
   - □ Yes: There is a need for ______________________________
     ______________________________________________________
     ______________________________________________________
   - □ No

   PLEASE ANSWER ADDITIONAL QUESTIONS ON BACK OF PAGE
5. Does the current Nursing Home adequately meet the needs of the community?
   □ Yes
   □ No: If no, what improvements or modifications would you like to see?
   ______________________________________________________________________
   ______________________________________________________________________
   ______________________________________________________________________

6. If the Nursing Home were to remodel (for example, creating private rooms, operating their own kitchen, etc.) what impact would that have on your services?
   □ Yes: It would impact ________________________________
   □ No impact

7. If a new Assisted Living Facility were to be built, what impact would that have on your services?
   □ Yes: It would impact ________________________________
   □ No impact

8. What is the best way to gather input from senior citizens and those needing assisted living or nursing home care in the area?
   ______________________________________________________________________
   ______________________________________________________________________
   ______________________________________________________________________

9. Please share any other information you think should be considered for this plan.
   ______________________________________________________________________
   ______________________________________________________________________
   ______________________________________________________________________
   ______________________________________________________________________
   ______________________________________________________________________
   ______________________________________________________________________

THANK YOU!

Please return completed survey to:
Community Builders, Inc.
873 Esterbrook Road
Douglas, WY 82633
Platte County Long-Term Care Planning
Community Survey

The Platte County Hospital District is consulting with Community Builders, Inc. to help them prepare a plan that meets the region’s long-term care needs (primarily options for senior housing). The Wyoming Business Council is funding the development of this plan, with money from the Community Development Block Grant (CDBG) program. Please help make the plan as effective as possible by completing this survey. Thank you!

1. What services do you currently receive? (Check all that apply)
   - Meals
   - Home Health Care
   - Public Health Services
   - Independent Living
   - Boarding Home
   - Assisted Living Facility
   - Nursing Home
   - Physical or Rehabilitative Therapy
   - Mental Health Services
   - Adult Day Care
   - Transportation
   - Other: ____________________________

2. If you were to seek out long-term care housing what factors would be important to you:
   - Stay in this area
   - Relocate to be near my family
   - Quality of care
   - Modern facility
   - Private room of my own
   - Affordability
   - Other: ____________________________

3. Do you know of anyone who has moved away from the community to receive long-term care services?
   - Yes: They moved to:
     - Nursing Home
     - Alzheimer Care facility
     - Assisted Living Facility
     - Other: _________________________
   - They moved for the following reasons:
     - Service not available in Platte County
     - To be closer to family
     - Affordability
     - Quality of facility (amenities, privacy, support services, etc.)
     - Other: __________________________
   - No

PLEASE ANSWER ADDITIONAL QUESTIONS ON BACK OF PAGE
4. Is there a need for additional long-term care services in the community?
   □ Yes: There is a need for ________________________________________________________________
   ________________________________________________________________
   □ No

5. Does the current Nursing Home adequately meet the needs of the community?
   □ Yes
   □ No: If no, what improvements or modifications would you like to see?
   ________________________________________________________________
   ________________________________________________________________

6. If the Nursing Home were to remodel (for example, creating private rooms, operating
   their own kitchen, etc.) would you be more likely to use it in the future?
   □ Yes
   □ No

7. If a new Assisted Living Facility were to be built in the area, would you be likely to use it
   in the future?
   □ Yes
   □ No

8. What is the best way to gather input from community members needing assisted living
   or nursing home care in the area?
   ________________________________________________________________
   ________________________________________________________________
   ________________________________________________________________

9. Please share any other information you think should be considered for this plan.
   ________________________________________________________________
   ________________________________________________________________
   ________________________________________________________________
   ________________________________________________________________
   ________________________________________________________________

THANK YOU!

Please return completed survey to:
Community Builders, Inc.
873 Esterbrook Road
Douglas, WY 82633